

BILDERBERG MEETINGS

Vouliagmeni, Greece

14-17 May 2009

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GRC Arapoglou, Takis	Chairman and CEO, National Bank of Greece
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GRC Bakoyannis, Dora	Minister of Foreign Affairs
NOR Baksaas, Jon Fredrik	President and CEO, Telenor Group
PRT Balsemão, Francisco Pinto	Chairman and CEO, IMPRESA, S.G.P.S.: Former Prime Minister
FRA Bavercz, Nicolas	Partner, Gibson, Dunn & Crutcher LLP
ITA Bernabè, Franco	CEO, Telecom Italia S.p.A.
SWE Bildt, Carl	Minister of Foreign Affairs
SWE Björklund, Jan	Minister for Education; Leader of the Liberal Party
CHE Blocher, Christoph	Former Swiss Counselor; Former Chairman and CEO, EMS-Group
FRA Bompard, Alexandre	CEO, Europe 1
USA Boot, Max	Jeane J. Kirkpatrick Senior Fellow for National Security Studies, Council on Foreign Relations
AUT Bronner, Oscar	Publisher and Editor, Der Standard
FRA Castries, Henri de	Chairman of the Management Board and CEO, AXA
ESP Cebrián, Juan Luis	CEO, PRISA
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USA Collins, Timothy C.	Senior Managing Director and CEO, Ripplewood Holdings, LLC
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GBR Dearlove, Richard	Master, Pembroke College, Cambridge
GRC Diamantopoulou, Anna	Member of Parliament
ITA Draghi, Mario	Governor, Banca d'Italia
USA Eberstadt, Nicholas N.	Henry Wendt Scholar in Political Economy, American Enterprise Institute for Public Policy Research
DNK Eldrup, Anders	President, DONG A/S
ITA Elkann, John	Chairman, EXOR S.p.A.; Vice Chairman, Fiat S.p.A.
DEU Enders, Thomas	CEO, Airbus SAS
ESP Entrecanales, José Manuel	Chairman, Acciona
AUT Faymann, Werner	Federal Chancellor
USA Ferguson, Niall	Laurence A. Tisch Professor of History, Harvard University
IRL Gleeson, Dermot	Chairman, AIB Group
USA Graham, Donald E.	Chairman and CEO, The Washington Post Company

NLD Halberstadt, Victor	Professor of Economics, Leiden University; Former Honorary Secretary General of Bilderberg Meetings
NLD Hirsch Ballin, Ernst M.H.	Minister of Justice
USA Holbrooke, Richard C.	US Special Representative for Afghanistan and Pakistan
NLD Hommen, Jan H.M.	Chairman, ING N.V.
INT Hoop Scheffer, Jaap G. de	Secretary General, NATO
USA Johnson, James A.	Vice Chairman, Perseus, LLC
USA Jordan, Jr., Vernon E.	Senior Managing Director, Lazard Frères & Co. LLC
FIN Katainen, Jyrki	Minister of Finance
USA Keane, John M.	Senior Partner, SCP Partners; General, US Army, Retired
USA Kent, Muhtar	President and CEO, The Coca-Cola Company
GBR Kerr, John	Member, House of Lords; Deputy Chairman, Royal Dutch Shell plc
DEU Klaeden, Eckart von	Foreign Policy Spokesman, CDU/CSU
USA Kleinfeld, Klaus	President and CEO, Alcoa Inc.
TUR Koç, Mustafa V.	Chairman, Koç Holding A.Ş.
DEU Koch, Roland	Prime Minister of Hessen
TUR Kohen, Sami	Senior Foreign Affairs Columnist, Milliyet
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USA Kravis, Marie-Josée	Senior Fellow, Hudson Institute, Inc.
INT Kroes, Neelie	Commissioner, European Commission
GRC Kyriacopoulos, Ulysses	Chairman and Board member of subsidiary companies of the S&B Group
FRA Lagarde, Christine	Minister for the Economy, Industry and Employment
INT Lamy, Pascal	Director General, World Trade Organization
PRT Leite, Manuela Ferreira	Leader, PSD
ESP León Gross, Bernardino	General Director of the Presidency of the Spanish Government
DEU Löscher, Peter	CEO, Siemens AG
GBR Mandelson, Peter	Secretary of State for Business, Enterprise & Regulatory Reform
INT Maystadt, Philippe	President, European Investment Bank
CAN McKenna, Frank	Former Ambassador to the US
GBR Micklethwait, John	Editor-in-Chief, The Economist
FRA Montbrial, Thierry de	President, French Institute for International Relations
ITA Monti, Mario	President, Università Commerciale Luigi Bocconi
ESP Moratinos Cuyaubé, Miguel A.	Minister of Foreign Affairs
USA Mundie, Craig J.	Chief Research and Strategy Officer, Microsoft Corporation
CAN Munroc-Blum, Heather	Principal and Vice Chancellor, McGill University
NOR Myklebust, Egil	Former Chairman of the Board of Directors SAS, Norsk Hydro ASA
DEU Nass, Matthias	Deputy Editor, Die Zeit
NLD Netherlands, H.M. the Queen of the	
ESP Nin Gènova, Juan María	President and CEO, La Caixa
FRA Olivennes, Denis	CEO and Editor in Chief, Le Nouvel Observateur
FIN Ollila, Jorma	Chairman, Royal Dutch Shell plc
GBR Osborne, George	Shadow Chancellor of the Exchequer
FRA Oudéa, Frédéric	CEO, Société Générale
ITA Padoa-Schioppa, Tommaso	Former Minister of Finance; President of Notre Europe
GRC Papahelas, Alexis	Journalist, Kathimerini

GRC Papalexopoulos, Dimitris	Managing Director, Titan Cement Co. S.A.
GRC Papathanasiou, Yannis	Minister of Economy and Finance
USA Perle, Richard N.	Resident Fellow, American Enterprise Institute for Public Policy Research
BEL Philippe, H.R.H. Prince	Minister of Economy and Innovation
PRT Pinho, Manuel	Director, Bruegel
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CAN Prichard, J. Robert S.	Chairman, Foundation for Worldwide Cooperation
ITA Prodi, Romano	Managing Editor, Talouselämä
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CAN Reisman, Heather M.	President and CEO, Norsk Hydro ASA
NOR Reiten, Eivind	Chairman, Ringier AG
CHE Ringier, Michael	Former Chairman, Chase Manhattan Bank
USA Rockefeller, David	Director of Studies and Senior Fellow, Center for International Cooperation, New York University
USA Rubin, Barnett R.	Chairman, Akbank
TUR Sabanci Dinçer, Suzan	President and Vice-Chancellor, University of Alberta
CAN Samarasekera, Indira V.	Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG
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USA Sheeran, Josette	Vice Chairman, Morgan Stanley International
ITA Siniscalco, Domenico	Vice-President of Spanish Government; Minister of Economy and Finance
ESP Solbes, Pedro	
ESP Spain, H.M. the Queen of	
USA Steinberg, James B.	Deputy Secretary of State
INT Stigson, Björn	President, World Business Council for Sustainable Development
GRC Stourmaras, Yannis	Research Director, Foundation for Economic and Industrial Research (IOBE).
IRL Sutherland, Peter D.	Chairman, BP plc and Chairman, Goldman Sachs International
INT Tanaka, Nobuo	Executive Director, IEA
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DNK Thorning-Schmidt, Helle	Leader of The Social Democratic Party
DNK Thune Andersen, Thomas	Partner and CEO, Maersk Oil
AUT Treichel, Andreas	Chairman and CEO, Erste Group Bank AG
INT Trichet, Jean-Claude	President, European Central Bank
GRC Tsoukalis, Loukas	President of the Hellenic Foundation for European and Foreign Policy (ELIAMEP)
TUR Uğur, Agah	CEO, Borusan Holding
FIN Vanhanen, Matti	Prime Minister
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NLD Veer, Jeroen van der	Chief Executive, Royal Dutch Shell plc
USA Volcker, Paul A.	Chairman, Economic Recovery Advisory Board
SWE Wallenberg, Jacob	Chairman, Investor AB
SWE Wallenberg, Marcus	Chairman, SEB
NLD Wellink, Nout	President, De Nederlandsche Bank

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NLD	Wijers, Hans	Chairman, AkzoNobel NV
GBR	Wolf, Martin H	Associate Editor & Chief Economics Commentator, The Financial Times
USA	Wolfensohn, James D.	Chairman, Wolfensohn & Company, LLC
USA	Wolfowitz, Paul	Visiting Scholar, American Enterprise Institute for Public Policy Research
INT	Zoellick, Robert B.	President, The World Bank Group

Rapporteurs

GBR	Bredow, Vendeline von	Business Correspondent, The Economist
GBR	McBride, Edward	Business Editor, The Economist

AUT	Austria	GRC	Greece
BEL	Belgium	INT	International
CHE	Switzerland	IRL	Ireland
CAN	Canada	ITA	Italy
DEU	Germany	NOR	Norway
DNK	Denmark	NLD	Netherlands
ESP	Spain	PRT	Portugal
FRA	France	SWE	Sweden
FIN	Finland	TUR	Turkey
GBR	Great Britain	USA	United States of America